

March 1, 2023

The Honorable Merrick Garland  
Attorney General  
950 Pennsylvania Avenue, NW  
Washington, DC 20530

The Honorable Pete Buttigieg  
Secretary of Transportation  
1200 New Jersey Avenue, SE  
Washington, DC 20590

Dear Attorney General Garland and Secretary Buttigieg:

We are writing to express our strong support for JetBlue's acquisition of Spirit Airlines.

As the primary economic development organization for Greater Fort Lauderdale/Broward County, the Greater Fort Lauderdale Alliance is focused on attracting, expanding, and retaining high-wage jobs and capital investment in high-value targeted industries, including aviation. We believe that the merger supports these objectives and will provide immense community and economic benefits to South Florida.

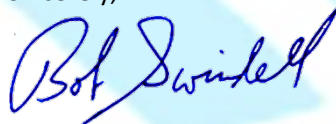
JetBlue's merger with Spirit Airlines will unlock new career opportunities for Floridians and will significantly impact job growth. The combined airline will have nearly 6,000 crewmembers in the region, and JetBlue has committed to retaining Spirit's facility in the area, as well as building on JetBlue Travel Products' headquarters, located in Broward County. The airline also plans to hire more crewmembers as it grows, which will be critical in providing employment opportunities for Florida, one of the fastest growing states in the country. More job openings and expanded career opportunities will enable our community to develop a more diverse and high-quality workforce, attracting and retaining talent in the technology, infrastructure, and transportation sectors.

The JetBlue-Spirit merger will benefit consumers and communities as well as enable JetBlue to bring its award-winning product to more routes and significantly lower fares. The transaction will result in a combined network of 150 flights a day out of Fort Lauderdale Hollywood International Airport, with plans to expand up to 250 flights a day, including nonstop service to Tallahassee. In addition to flying to more midmarket cities in the U.S., JetBlue noted that the merger could unlock nonstop routes to Europe. As a result, the local economy will significantly benefit from increased business opportunities and tourism from travelers across the country and around the world. We believe this competitive growth will strengthen our local economy and build on our reputation as a location that enjoys competitive, low-cost air travel.

For the South Florida community, the merger has the potential to offer lower fares and better service to residents, expanding their travel options and retaining Fort Lauderdale's status as an attractive location to work and live. At the same time, the merger will bolster business interests, community needs and job creation. On behalf of the Greater Fort Lauderdale Alliance, I urge your prompt review and approval of this merger to create the national low-fare airline challenger that consumers and communities need.

With warm regards, I am

Sincerely,



Bob Swindell, President/CEO